



France leads the way in a competitive Europe

May 2025



The European Union: Direct access to the world's largest single market

A free trade area among Member States

The world's

#2

economic power, generating 18% of global GDP in 2024

United States: 26%

China: 17% (IMF, 2024)

450 million

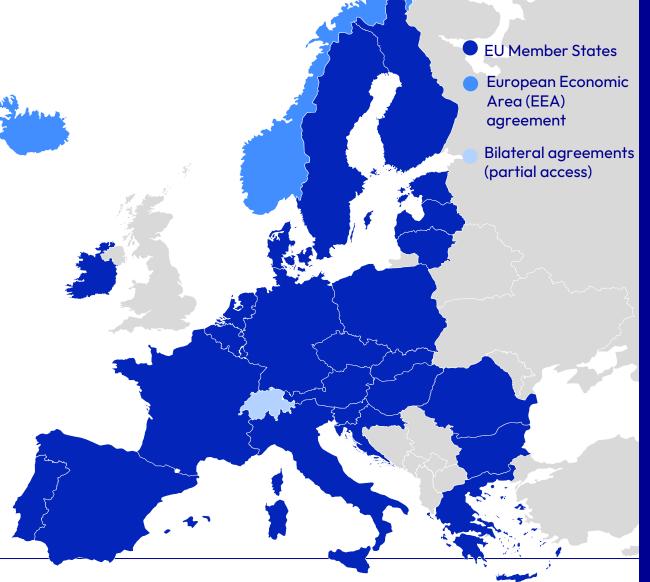
consumers

(Eurostat, 2024)

€10 trillion

in total savings held by European households

(European Commission)





France, the

#2

European market, with more than 68 million consumers (Eurostat, 2024)

In 2023,

55%

of French exports were destined for EU countries, circulating freely without any customs duties

The European Single Market: A strong economic base for growth

The euro's share of global foreign exchange reserves in 2023

20%

The #2 currency in the world (ECB, 2024)

Impacts of global trade tensions on growth forecasts

Euro zone

-0.2%

(Growth projection: +0.8%)

United States

-0.9%

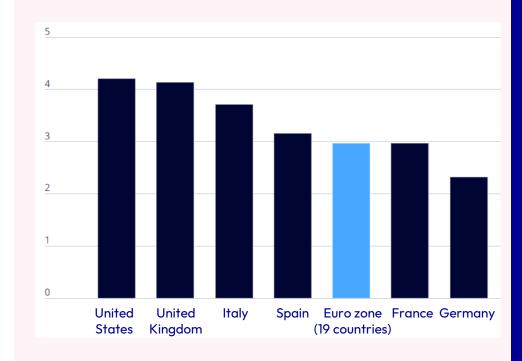
(Growth projection: +1.8%)

(IMF, Revision of forecasts between January and April 2025)



Favorable borrowing rates for the euro zone

Long-term interest rates (% per year, 2024)



(OECD, 2025)



Strong appeal of the Paris Stock Exchange

#

in the EU #4 in the world (OFEX,2025)

Controlled inflation

+1.7%

in France year-on-year by the end of 2024, compared to +2.7% in the United States (IMF, 2025)

Unemployment

7.3%

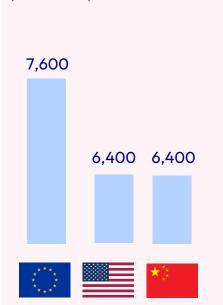
still close to its lowest levels in 40 years (INSEE, data for Q4, 2024)

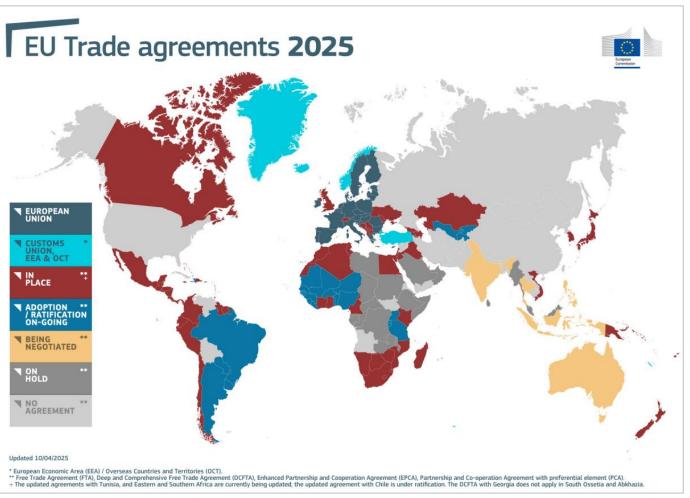
An ambitious European trade policy, designed to help businesses to make strategic sourcing decisions

76 Free Trade Agreements to remove tariff barriers and trade formalities



Value in € billion (2023 data)







#5

largest global exporter of goods and services in 2024

(French Treasury Directorate)

151,200

French exporting businesses in 2024 (+7,200 year-on-year) (French Customs Authorities)

(Source: European Commission)



The European Union's Clean Industrial Deal: Choosing decarbonization as a pathway to sustainable economic growth



France is ranked among the top five countries achieving the best energy transition in the world

(Energy Transition Index, WEF, June 2024)

Ambitious goals found in the **Green Industry Act** (2023)

-41 million tonnes

of CO₂ equivalent by 2030

(France's carbon footprint = 644 Mt CO_2 (INSEE))

+€23 billion

in investments

direct jobs

in energy costs per year by 2040

- Long-term contracts
- Speeding up renewable energy procedures



in funding through the creation of an **Industrial Decarbonization Bank**



Up to €90 million in funding to support human capital for a competitive Europe



'Made in Europe'

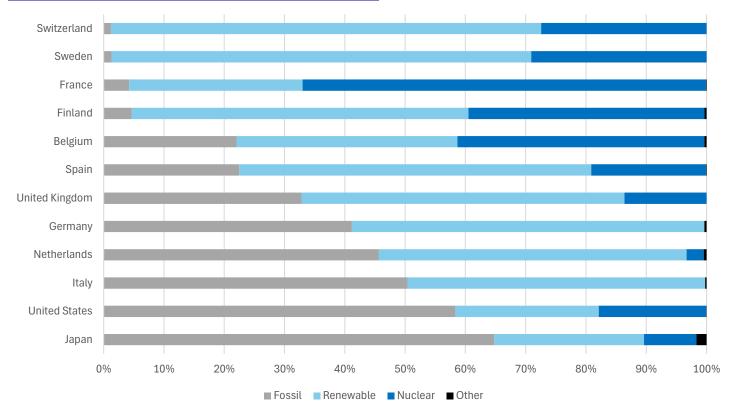
encouraged for strategic sectors in public procurement

And through the resilience criterion of the Net Zero Industry Act (NZIA)

Europe committed to the transition to decarbonized electricity

The European energy mix, a key differentiator for competitiveness

Electricity generation structure (2024)



(Source: International Energy Agency; Business France calculations)





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high and extra-high voltage electricity transmission network in Europe

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largest nuclear facilities in the world

95%

of the electricity produced in France in 2024 was low-carbon (nuclear energy or renewable energies) (RTE, 2025)

CO₂ emissions of electricity generated in France in 2024

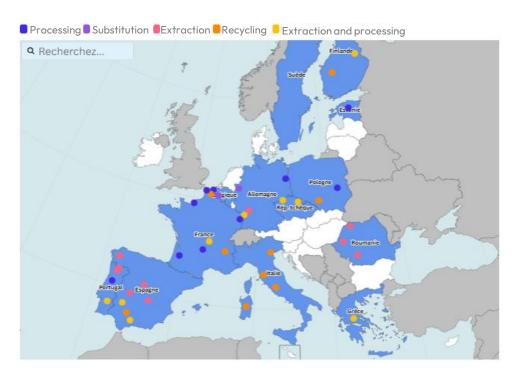
21 g CO₂ eq/kWh

compared with an average of 292 g in the EU (2023) (RTE, 2025)

European strategic directions in the face of geopolitical and commercial risks

Reduce excessive dependencies, maintain and develop industrial capacity

Rare earths and critical materials: 47 strategic projects in the EU



The exact locations of the sites have not been provided by the European Commission. They are regional locations.

(Source: European Commission; Toute l'Europe)

Creating a joint purchasing platform for critical raw materials

Trans-Mediterranean co-operation to boost the exchange of energy and clean technologies

Action Plans by the European Commission to strengthen competitiveness and accelerate decarbonization Steel and metals – automotive – chemicals - circular economy

Strengthening pan-European cooperation and defense industrial capabilities

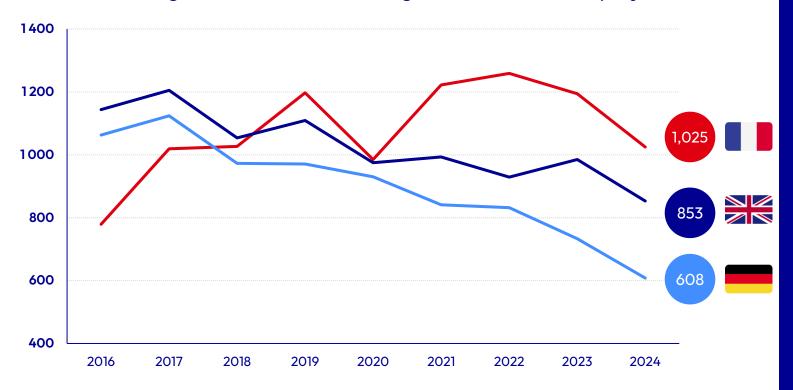
May 2025



France strengthens its economic attractiveness in an uncertain global context

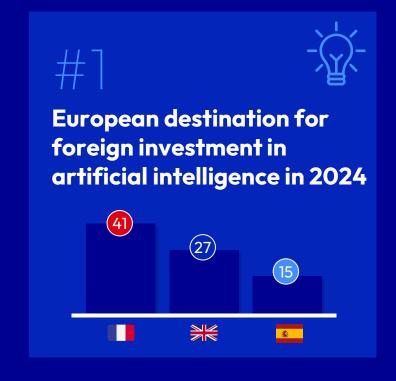
France, the leading destination for foreign direct investment projects in Europe since 2019

Annual change in the number of foreign direct investment projects



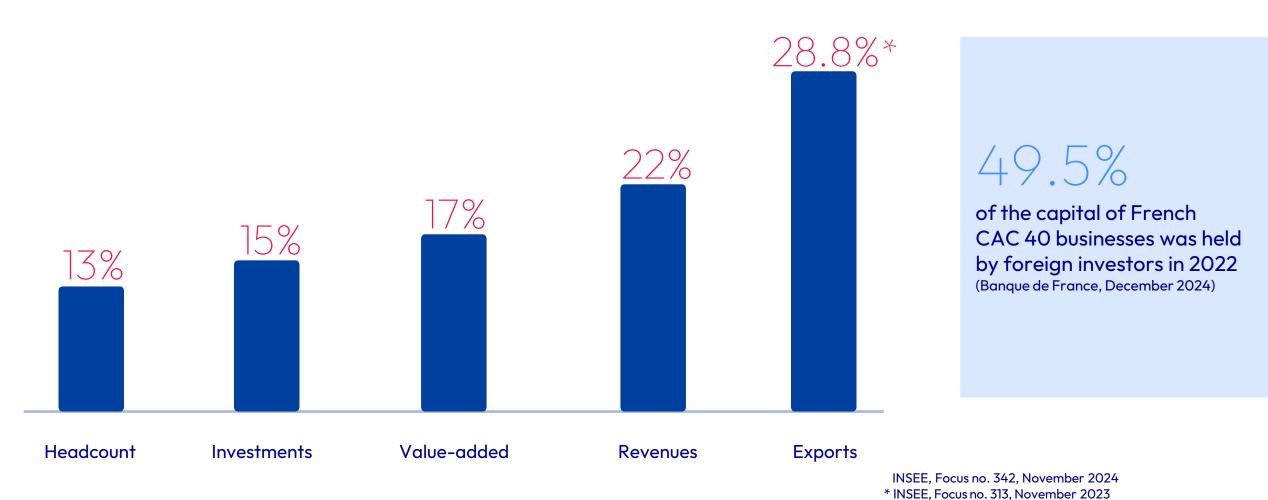
(Source: EY survey, 2025)





Opening up France to foreign investment – A powerful economic lever

Contribution of foreign-owned businesses to the French economy (%)



France among Europe's most dynamic innovation ecosystems

#3

country in Europe in terms of R&D spending (OECD, 2024)



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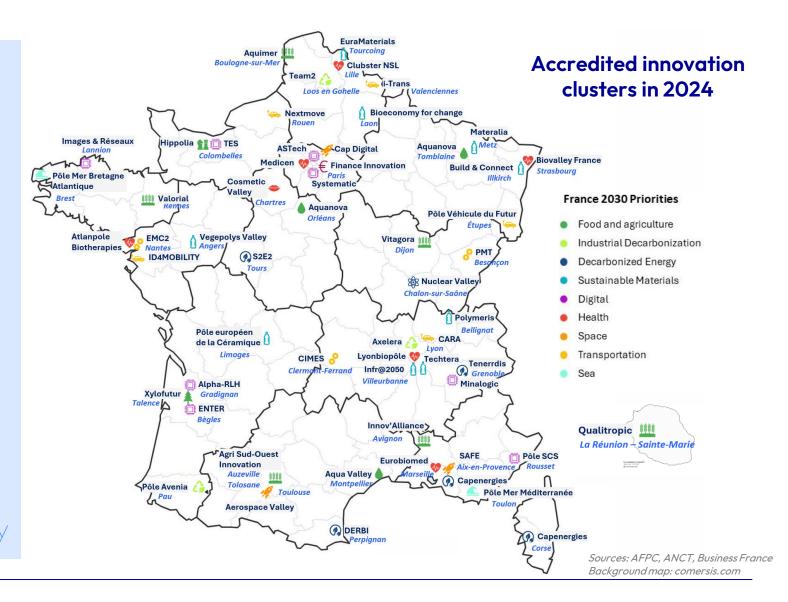
country in Europe by the number of patents filed (WIPO, 2023)



Opportunities for partnerships with

internationally renowned players in research and innovation, such as:

CNRS, CEA, Ecole Polytechnique, INRIA, Mines-Telecom, Paris Saclay





A readily available and skilled workforce, prepared for the jobs of the future





EU country in the Shanghai Rankings, with four universities in the top 100

5.2%



The proportion of France's GDP that is invested in education every year

(IMD, 2024)

1.2 million

engineers who graduated in France

(Fédération Ingénieurs et Scientifiques de France, 2021)

42%



The proportion of the working population that has a tertiary education qualification

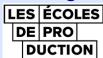
(OECD, 2024)

Skills and Professions of the Future

- Aim: To train 400,000 people/year
- Sectors: digital, decarbonization,
 biopharmaceuticals, electric vehicles,
 nuclear, hydrogen, etc.
- → €2.5 billion budget
- €800 million already invested, including €211 million in digital, particularly in artificial intelligence
- > 180 projects already supported

71 production schools

Training for the jobs of the future



faire pour apprendre

Putting labor costs in perspective

Labor productivity

GDP per person employed (constant 2021 US\$ PPP)









(World Bank, 2023 data)

Social protection

Out-of-pocket health expenditure

(% of current health spending, based on the international definition, paid by households in 2022)



9.2



10.7





19.2

(Directorate of Research, Studies, Evaluation and Statistics (DREES), 2024)

Cost of employing a researcher

The cost of employing a researcher in France after deduction of the research tax credit

(Index: 100 = researcher cost in France, excluding state aid)







171

(French National Research and Technology Association (ANRT); French Ministry for the Economy, 2024)

A privileged framework to attract international talent to France

Facilitating team mobility and recruiting key talent internationally: strategic advantages for businesses



· Easier mobility

Talent permit Up to four years, renewable

Allows the spouse to work



Dedicated procedures for Tech



Attractive personal tax regime

Dedicated taxation scheme for newcomers (maximum duration of eight years)

126 bilateral tax treaties to avoid double taxation



High quality social security

74 countries (including the 27 EU Member **States)** connected to France through international social security agreements



Booming international education

More than 550 international programs 18 languages taught

Choose France for Science

Attracting researchers from around the world to pursue their work in Europe

Jointly funded by the **state**, universities, schools and research institutions

>> Choose France for Science





France has excellent infrastructure





Transmission operator in

Europe (size of network, volume of investment, quality of electricity supply)



#2

European country by length of

high-speed rail lines

(SNCF, 2023)





European country by volume of

road freight transport

(Eurostat, 2023)





European motorway network with 11,751 km (7,300 miles) of motorway and 9,473 km of national roads

(French Ministry of Transport, 2024)





European country for average internet speed and second in the world

(IMD, 2024)





European country by volume of river freight transport

(Eurostat, 2023)

An economic path that supports businesses

Modernization, flexibilization, simplification and cost reductions: Achievements of the reform process since 2017



Lower corporate tax

from 33% to 25%

since 2022, in line with the European average

Decrease in production taxes

-€10 billion/year

since 2021



Time limit for challenging a dismissal is

now limited to one year

Capping of compensation for unfair dismissal



Environmental permit process for an industrial site divided by two

Target: nine months

for any industrial project, subject to the regulations on regulated facilities for environmental protection (ICPE)



Social security contribution exemptions

on low wages

Nominal unit labor cost*: +4.3% between 2022 and 2023, vs. 6.9% in Germany, 6.2% in Spain, EU average: 6.7% (Eurostat, 2025)

* The ratio of labor costs to labor productivity



May 2025

"France 2030": An unprecedented €54 billion innovation support plan

To boost industrial competitiveness and future technologies throughout the innovation lifecycle

7,500 projects supported

+6,00



155,000

direct jobs created

+18 Mt CO₂

saved annually thanks to the projects undertaken 1 million

people trained for the jobs of the future, by 2030



remaining to be committed

Increased support for projects in:

artificial intelligence (AI), quantum technologies, space, nuclear energy and dual-use technologies (civilian and military)

A plan well underway to support tangible projects



640,000 electric vehicles produced annually in France, with a target of two million by 2030



€3.4 billion from "France 2030" (around 10%) has been invested in projects focused on artificial intelligence, or with a strong AI component



47 biopharmaceuticals produced in France



Four micro-launcher projects

(Source: General Secretariat for Investment)



Flagship schemes to foster innovation and finance the green transition

Research tax credit

30% of spending on R&D

up to €100 million and 5% above



Green industry investment tax credit (C3IV)

Financing the production of key technologies

wind/solar panels/batteries/ heat pumps

Rates between 20% and 40% Up to €150-200 million per business



Solutions to quickly set up a new plant in France

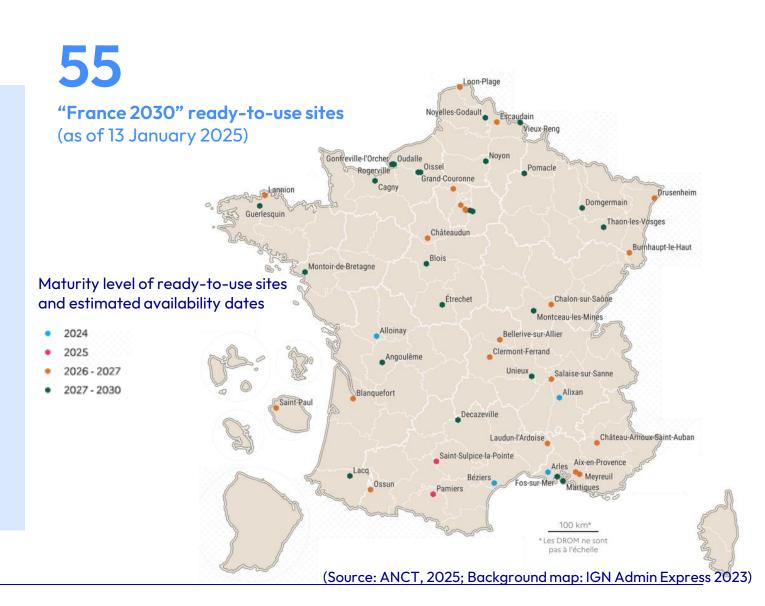
55 "France 2030" ready-to-use sites

- Strategically prepared sites supported by the State
- Objectives:
 - Short-term availability
 - Complete site inspection
 - Pre-development
- Simplified procedures
- Control over processing times

35 sites to host data center projects, particularly for artificial intelligence applications

Interactive data maps

- France Foncier +: Economic land available
- Data Emploi: Talent pool
- Observatoire du déploiement de la 5G





May 2025

"Choose France": An international summit dedicated to investors

Eighth "Choose France" summit: May 19, 2025



Seventh "Choose France" summit, Château de Versailles, May 13, 2024

Since 2018

178

projects announced

|€47 billion

in investment announced

Key events not to be missed

February 2025



€109 billion

in private investments announced for the development of infrastructure projects and deployment in France

61 countries signed

signed a declaration for an "open, inclusive, and ethical" artificial intelligence

June 2025



55th INTERNATIONAL PARIS AIR SHOW LE BOURGET IUNE 16-22, 2025 55° SALON INTERNATIONAL DE L'AÉRONAUTIQUE & DE L'ESPACE PARIS • LE BOURGET 16-22, JUIN 2025

21



Business France serves the international development of the French economy

INVEST

3.724

businesses met during in-depth business talks by **Business France teams** in 2024

projects presented to regional development agencies in 2024

iobs created or maintained, thanks to investment projects supported by Business France in 2024



- Provide support, in the long term, to the international development of French businesses and those operating in France, particularly mid-size companies and SMEs.
- **Promote** sectors of French excellence and the sectors of the future, to drive competitiveness and innovation.
- **Support** the international development of French businesses and youth by developing the VIE International Internship Program.
- Court and attract foreign investments to France that create value and jobs, and welcome and support international talent.
- **Promote** the business image of France, its firms and its regions.

EXPORT

SMEs and mid-sized companies supported in foreign markets

€1.83 billion 31.0

in additional export revenues

jobs created in France

V.I.E

VIEs in position in 120 countries

of businesses recommend the VIE program

beneficiaries of the VIE program since 2001

In partnership with:



MINISTÈRE DE L'ÉCONOMIE, DES FINANCES ET DE LA SOUVERAINETÉ INDUSTRIELLE ET NUMÉRIQUE

Direction générale du Trésor

Liberté Égalité Fraternité



MINISTÈRE DE L'EUROPE ET DES AFFAIRES ÉTRANGÈRES

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