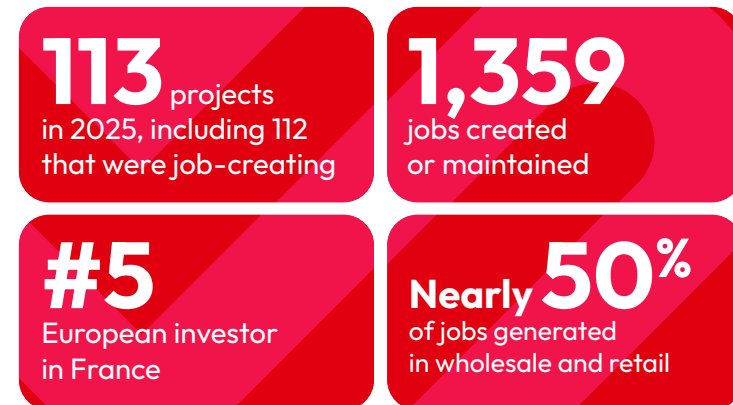


# Netherlands

## Annual Report 2025

There were 113 Dutch investment projects recorded in France in 2025, including 112 that created or maintained 1,359 jobs.<sup>1</sup> In 2025, the Netherlands was one of the leading investors, in sixth place among countries having invested the most number of projects.



### Number of projects and jobs by investment type

Investment type	Projects	Jobs
Creation	95	619
Expansion	16	730
Takeover	1	10
Safeguarding and partnership	1	-

### They chose France in 2025

**HES International:** Based in Rotterdam, this Dutch firm specializes in the management of port terminals dedicated to dry and liquid industrial bulk cargo. In Fos-sur-Mer (Provence-Alpes-Côte d'Azur region), it has taken over the operation of the largest multi-purpose bulk terminal in southern Europe, supported by an investment plan of nearly €50 million. This transaction has safeguarded approximately 70 jobs, primarily dockworkers and technical staff. The investment also aims to increase the strategic value of the site by attracting new projects, supporting the decarbonization of key industries, such as steel and cement, and ensuring business continuity.

### Top 3 business activities

Consumer services	38 projects
Retail outlets	37 projects
Manufacturing	14 projects

### Top 3 host regions

Ile de France (Paris region)	20 projects
Auvergne-Rhône-Alpes	15 projects
Grand Est	12 projects

### Dutch investments in France

According to its definition,<sup>2</sup> INSEE recorded 820 businesses in France originating from the Netherlands, employing 143,417 full-time equivalents.

In 2025, 113 new Dutch investment projects were recorded in France, of which 112 were expected to create or maintain 1,359 jobs. The Netherlands was the sixth-largest investor in France in terms of project numbers, accounting for 6% of all projects recorded in 2025.

More than one-third of projects involved consumer services (34%), followed by retail outlets (one-third of the projects) and production/manufacturing activities (12%). However, logistics projects were projected to create the most jobs, accounting for 47% of all Dutch jobs. The Netherlands was also the third-largest country in terms of jobs forecast in this sector (7% of the total).

The wholesale and retail sector was the leading destination for Dutch projects (35%), also accounting for nearly half of all jobs (48%). The sport and leisure sector followed, with 26% of projects and 11% of jobs. In fact, the Netherlands announced the most projects in this sector, with 54% of all projects announced in France in 2025.

Finally, all 12 mainland regions hosted at least one Dutch project, with Ile de France (Paris region) (18%), Auvergne-Rhône-Alpes (13%) and Grand Est (11%) leading the way.

<sup>2</sup> Source: French National Institute for Statistics and Economic Studies (INSEE), 2025; stock of foreign businesses in France, according to the INSEE definition of December 31, 2022, excluding confidential data.

### Top 5 business sectors by projects

Business sector	Number		Share	
	Projects	Jobs	Projects	Jobs
Wholesale and retail	39	657	35%	48%
Sport and leisure	29	145	26%	11%
Energy and recycling	10	38	9%	3%
Consulting and business services	10	23	9%	2%
Transport, storage	3	141	3%	10%

### Breakdown of projects by business activity

Business activity	Number		Share	
	Projects	Jobs	Projects	Jobs
Decision-making centers	5	34	4%	3%
Logistics	6	641	5%	47%
Retail outlets	37	158	33%	12%
Production/Manufacturing	14	205	12%	15%
R&D, engineering, design	3	40	3%	3%
Business services	10	19	9%	1%
Consumer services	38	262	34%	19%
<b>Total</b>	<b>113</b>	<b>1,359</b>	<b>100%</b>	<b>100%</b>

### Change in projects and jobs since 2021 (excluding retail outlets)

